

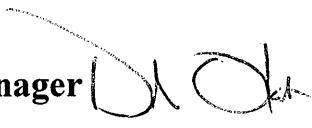
SOLANO COUNTY WATER AGENCY



MEMORANDUM

Agenda Item No. 7

TO: Board of Directors

FROM: David B. Okita, General Manager 

DATE: May 12, 2011

SUBJECT: May General Manager's Report

This year turned out to be an exceptional year for water supply. After a record dry January and a dry beginning of February, the rains started coming and kept coming. Lake Berryessa capacity peaked on April 23 at 1,462,622 AF or over 91% full! This is an increase of almost 400,000 AF from the low point last year. This means that even if a new drought were to start next year there will not be any water supply shortages for many years from the Solano Project.

State Water Project supplies are at 80% of contract amounts this year with full reservoirs, so initial allocations will be relatively high for 2012.

The SCWA office moved during the week of March 14. We are enjoying our new office and we can give the Board a tour at the June meeting where there will be more time. The CCCC is meeting this month so time is short. We look forward to using the new Board chambers.

If you have any questions please contact me at 455-1103 or by e-mail at dokita@scwa2.com.

May.2011.lt7.mem

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Elmira, California 95625-0349
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Time Period Covered: March/April 2011

**REPORT OF CONSTRUCTION CHANGE ORDERS
AND CONTRACTS APPROVED BY GENERAL
MANAGER UNDER DELEGATED AUTHORITY**

Construction Contract Change Orders (15% of original project costs or \$50,000, whichever is less)

Change Order #9 – Lister Construction. Putah Diversion Office - \$2,849.81 –
Revise stair opening

Change Order #10 – Lister Construction, Putah Diversion Office - \$11,934.83
– roof brow and vents

Change Order #11 – Lister Construction, Putah Diversion Office - \$15,733.18
– roof vents (fire station) and garage door modification

Construction Contracts (\$30,000 and less)

Ashby Communications – Putah Diversion Office cabling - \$26,446.09

Fazzari Landscaping – Conservation Garden repair - \$2,250

Eyasco – Putah Diversion Dam SCADA relocation - \$13,854.35

Professional Service Agreements (\$30,000 and less)

MBK Engineers – Conjunctive Use Water Supply - \$25,000

Ashby Communication – Office phone system - \$17,048.62

Non-Professional Service Agreements (\$30,000 and less)

**Construction contracts resulting from informal bids authorized
by SCWA Ordinance**

Note: Cumulative change orders or amendments resulting in exceeding the dollar
limit need Board approval.

SOLANO COUNTY WATER AGENCY



MEMORANDUM

Agenda Item No. 9

TO: Board of Directors

FROM: David B. Okita, General Manager

DATE: May 12, 2011

SUBJECT: Delta Report

Bay Delta Conservation Plan – BDCP is still struggling with the “Effects Analysis” of the proposed Conveyance facility (a canal or tunnel). The Federal agencies need to determine the operational constraints on a new conveyance facility. The State and water contractors are negotiating with Federal agencies on the constraints and how the effects are analyzed. The Effects Analysis will take until this Fall to complete. If these continuing discussions are successful, an administrative draft BDCP could be complete in December 2011. The water contractors who are paying for BDCP will need to commit to more funds to allow BDCP to meet this schedule.

BDCP announced formation of a series of “working groups” to directly involve stakeholders in specific BDCP issues. Thirteen “Issues” were initially identified to be addressed by the working groups and to be discussed at public meeting. BDCP would like to limit the working groups to 12 members and apparently the working groups would not be open to the public. This could cause credibility problems. Several of the working group topics are of direct interest to Solano, including one on Cache Slough Habitat. Even with the limit of 12 members, Solano should be represented on several of the working groups. Since we are member of the State Water Contractors, we will be able to find out what is happening in essentially all the working groups as the Contractors will likely have representation in all groups.

Delta Stewardship Council Delta Plan – The attention of “the water world” is now on the draft Delta Plan. Everyone in the water world is upset about the overreach of the DSC in draft #2. Delta local governments were also concerned. A broad coalition of water agencies and business/labor groups have organized to prepare a unified response to the draft Delta Plan. The Delta Counties Coalition was invited to participate.

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Apparently in response to the public outcry, the DSC made major revisions in Draft #3, to reduce the “overreach”, but there are still many concerns with Draft #3. The coalition has submitted the attached comment letter to the DSC. Mike Hardesty of Reclamation District #2068 was very involved in the development of the letter. Staff recommends that the Board endorse the letter.

If you have any questions please contact me at 455-1103 or by e-mail at dokita@scwa2.com.

May.2011.lt9.mem

May 6, 2011

Phil Isenberg
Chair
Delta Stewardship Council
980 Ninth Street, Suite 1500
Sacramento, California 95814

Re: Third Draft – Delta Plan

Dear Chairman Isenberg and Members of the Council:

The undersigned agencies, associations, and organizations have reviewed the Third Draft of the Delta Plan (Third Draft), which was released by the Delta Stewardship Council (Council) on April 23, 2011. While we acknowledge and appreciate that there have been some significant and important improvements to the Third Draft as compared to the Second Draft, many of the foundational concerns we identified in our April 8, 2011 coalition letter remain outstanding. We are particularly concerned with the provisions related to an excessive regulatory approach and the asserted jurisdictional reach of the Council.

The Delta Plan must use clear, precise and consistent language to effectively guide actions toward achieving the coequal goals of water supply reliability and restoring the Delta ecosystem. Language in the Third Draft remains confusing and problematic. Key terms are often used interchangeably and many of the ostensible “standards” proposed in the Plan (e.g., “reasonable” or “effective”) are vague at best. If the Plan is to be well understood, key terms must be clearly defined and requirements, especially related to covered actions, must be clarified. If such revisions are not made, “void for vagueness” will be a very real concern as the Council’s CEQA process goes forward.

1. *The Delta Reform Act Requires the Council to Prepare a Plan, Not Create a New Regulatory Agency*

The Delta Reform Act (SB X71) contemplates that the Delta Plan will serve as a “comprehensive, long-term management plan for the Delta.” Water Code §85059. The Council has yet to set forth a program that coordinates and synthesizes the efforts of local, state, and federal agencies in a way that achieves the coequal goals. To the contrary, the Third Draft, like its predecessors, is a long list of proposed regulatory policies that the Council intends to approve and implement. This approach is problematic for several reasons. First, and most fundamental, there is no Plan, but only a series of proposed regulatory acts. Second, this approach effectively ignores the good work in ecosystem restoration, water supply reliability, Delta preservation, and flood control being done by other agencies, and instead requires the Council to “reinvent the wheel” in the form of a wholly new regulatory apparatus. Third, the document lacks cohesion.

To create a Plan, rather than a collection of scattered regulatory acts, the Third Draft must include the following three revisions.

First, the next draft Plan should more clearly describe its long-term vision for the Delta (pages 11 and 12) consistent with Water Code sections 85020 and 85300-85309. The emphasis must be on a comprehensive approach which includes the necessary investments in the Delta for improving statewide water supply reliability and reducing the multitude of stressors on the ecosystem. Moreover, this must be accomplished in a manner that protects the unique character of the Delta, including enhancing the Delta economy, protecting the quality of the Delta environment, and providing for public safety through improved flood protection. We suggest that the fourth draft identify the elements of a Delta solution that can be achieved by each of the milestones identified on page 13 of the current draft, as well as the “near-near” and intermediate term timeframe discussed at the Council meeting last week. In this way, the revised Delta Plan can identify targets associated with the implementation of the Delta Plan and ways to measure progress towards the coequal goals.

Second, the Delta Plan should identify all of the programs, policies and actions currently being undertaken by various organizations and agencies that could assist or interfere with achieving the coequal goals.

Third, the Delta Plan should fill in the gaps by identifying additional or modified programs necessary to reach the milestones for achieving the coequal goals. These three steps would comprise a very useful implementation approach for the Plan’s initial five-year period, after which the Council could assess progress and develop specific and more narrowly targeted and practical approaches.

2. *The Delta Reform Act Requires the Council to Coordinate With Existing Agencies, Not Regulate Them*

By including the Delta Reform Act in the 2009 comprehensive water package, the Legislature recognized that there are a myriad of local, state and federal agencies with independent jurisdiction and statutory directives in the Delta. The Legislature also recognized that there is a distinct lack of coordination amongst these agencies regarding actions taken in the Delta. The legislative purpose for establishing the Council against such a backdrop was to facilitate the integration and synthesis of these efforts to achieve the coequal goals, not to place those agencies under the regulatory umbrella of the Council.

The Council should help the approximately 200 agencies with authority in the Delta to work better together, not just become the 201st regulatory agency. If additional regulations had been the goal, the Legislature could have easily abolished or transferred those agencies’ authority and obligations to the Council. Instead, the Legislature recognized that achieving the coequal goals would only be possible if the Council provided the coordination amongst the other agencies necessary to resolve the problems facing the Delta.

3. *The Delta Reform Act Requires the Council to Base the Delta Plan on Good Science*

Water Code section 85308(a) requires the Council to base the Delta Plan on the best available science and the independent scientific advice of the Independent Science Board (ISB).

Unfortunately, the Third Draft, like its predecessors, does not comply with this direction. In its letter to the Council dated March 22, 2011, the ISB described the problems facing the Delta as “wicked” and admonished the Council for failing to use the best available science as the basis of its policies and recommendations to address those problems. The Third Draft failed to correct this noted deficiency. This represents another failure to satisfy the legislative direction in the Act. Water Code §85308(f).

More recently, in a report presented to the Council last week, the ISB noted that the framework and structure of the Third Draft is not consistent with providing the requisite foundation and parameters for an adaptive environmental management program that will be necessary to adequately address the problems facing the Delta. Specifically, the ISB report stated that “new issues of trust and trust-building processes, including adequate monitoring and transparency, need to be addressed to formally set the stage for a clear and successful transition to AEM [adaptive environmental management].” (See Agenda Item 12, Attachment 1 of the DSC April 28-29, 2011 meeting.)

We urge the Council to focus the component of the Delta Plan addressing “Science and Adaptive Management,” not on an “academic description” of adaptive management, but rather on developing procedures to assure all stakeholders that actions will only be included in the Delta Plan or modified over time based on full consideration of the latest scientific information. In addition, we encourage the Council to take advantage of the ISB’s expertise to develop methods and measures for evaluating whether actions undertaken in the Delta are successfully advancing the coequal goals.

Very truly yours,

Signatures on attached pages

cc: Members of the Council
Joseph Grindstaff

**ACTION OF
SOLANO COUNTY WATER AGENCY**

DATE: May 12, 2011

SUBJECT: Legislation

RECOMMENDATION:

1. Support SB 834 (as amended on May 4, 2011) by Senator Wolk that requires integrated regional water management plans to demonstrate reduced reliance on the Delta for water supply.
2. Support SB 224 (as amended April 14, 2011) by Senator Pavley that removes Department of Water Resources contracts funded by State water contractors from Department of General Services review.

FINANCIAL IMPACT:

1. None. SCWA is participating in the development of an integrated regional water management plan, but the additional effort to meet the requirement of the bill is within the anticipated scope of the plan.
2. Potential savings from reduced State Water Project costs and more efficient operation of the State Water Project.

BACKGROUND:

1. One of the provisions in 2009 water legislation package is that it is State policy to reduce reliance on the Delta in meeting California's future water supply needs through a statewide strategy of investing in improved regional water supplies, conservation and water use efficiency. This bill would require a region that receives water from the Delta to demonstrate in the IRWMP how they comply with this provision of State law.
2. Currently the Department of Water Resources must get approval from the Department of General Services for certain contracts for the State Water Project. This has resulted in delays and inefficiencies in operating and maintaining the State Water Projects. An example is the need for an expedited process to approve power purchase agreements for the State Water project as other utilities have. There is adequate oversight within the State Water Project for this type of contracting. As a State Water Project contractor, SCWA will benefit from this bill.

Recommended: 
David B. Okita, General Manager

Approved as recommended Other (see below)

Modification to Recommendation and/or other actions:

I, David B. Okita, General Manager and Secretary to the Solano County Water Agency, do hereby certify that the foregoing action was regularly introduced, passed, and adopted by said Board of Directors at a regular meeting thereof held on May 12, 2011 by the following vote.

Ayes:

Noes:

Abstain:

Absent:

David B. Okita
General Manager & Secretary to the
Solano County Water Agency
May.2011.R10

AMENDED IN SENATE MAY 4, 2011
AMENDED IN SENATE APRIL 13, 2011

SENATE BILL

No. 834

Introduced by Senator Wolk
(Coauthor: Senator Hancock)
(Coauthors: Assembly Members Bonilla, Buchanan, and Galgiani)

February 18, 2011

An act to amend Section 10540 of the Water Code, relating to water.

LEGISLATIVE COUNSEL'S DIGEST

SB 834, as amended, Wolk. Integrated regional water management plans: contents.

The Integrated Regional Water Management Planning Act of 2002 authorizes a regional water management group, as defined, to prepare and adopt an integrated regional water management plan. The act requires an integrated regional water management plan to address specified water quality and water supply matters.

This bill would additionally require an integrated regional water management plan to demonstrate the manner in which the plan complies with a specified state policy concerning reducing reliance on the Sacramento-San Joaquin Delta for water supply and improving regional self-reliance for water, if the region covered by the plan receives water from the Delta watershed.

Vote: majority. Appropriation: no. Fiscal committee: no.
State-mandated local program: no.

The people of the State of California do enact as follows:

1 SECTION 1. The Legislature finds and declares all of the
2 following:

3 (a) The Sacramento-San Joaquin Delta is a critically important
4 natural resource for California and the nation.

5 ~~(b) The demand for water from the Sacramento-San Joaquin
6 Delta to supply other regions of the state is a significant stressor
7 to the Delta.~~

8 ~~(c) State and federal scientists have identified water diversions
9 from the Sacramento-San Joaquin Delta as a significant contributor
10 to the current crisis in the Delta.~~

11 ~~(d)~~

12 (b) In 2009, the Legislature adopted Section 85021 of the Water
13 Code to reduce reliance on the Sacramento-San Joaquin Delta in
14 meeting California’s future water supply needs through a statewide
15 strategy of investing in improved regional water supplies,
16 conservation, and water use efficiency.

17 (e)

18 (c) Integrated regional water management plans supported by
19 state funds provide a mechanism for implementing Section 85021
20 of the Water Code.

21 SEC. 2. Section 10540 of the Water Code is amended to read:

22 10540. (a) A regional water management group may prepare
23 and adopt an integrated regional water management plan in
24 accordance with this part.

25 (b) A regional water management group may coordinate its
26 planning activities to address or incorporate all or part of any of
27 the following actions of its members into its plan:

28 (1) Groundwater management planning pursuant to Part 2.75
29 (commencing with Section 10750) or other specific groundwater
30 management authority.

31 (2) Urban water management planning pursuant to Part 2.6
32 (commencing with Section 10610).

33 (3) The preparation of a water supply assessment required
34 pursuant to Part 2.10 (commencing with Section 10910).

35 (4) Agricultural water management planning pursuant to Part
36 2.8 (commencing with Section 10800).

37 (5) City and county general planning pursuant to Section 65350
38 of the Government Code.

- 1 (6) Stormwater resource planning that is undertaken pursuant
2 to Part 2.3 (commencing with Section 10560).
- 3 (7) Other water resource management planning, including flood
4 protection, watershed management planning, and multipurpose
5 program planning.
- 6 (c) At a minimum, all plans shall address all of the following:
- 7 (1) Protection and improvement of water supply reliability,
8 including identification of feasible agricultural and urban water
9 use efficiency strategies.
- 10 (2) Identification and consideration of the drinking water quality
11 of communities within the area of the plan.
- 12 (3) Protection and improvement of water quality within the area
13 of the plan, consistent with the relevant basin plan.
- 14 (4) Identification of any significant threats to groundwater
15 resources from overdrafting.
- 16 (5) Protection, restoration, and improvement of stewardship of
17 aquatic, riparian, and watershed resources within the region.
- 18 (6) Protection of groundwater resources from contamination.
- 19 (7) Identification and consideration of the water-related needs
20 of disadvantaged communities in the area within the boundaries
21 of the plan.
- 22 (d) If the region covered by a plan receives water from the Delta
23 watershed, as defined in Section 85060, the plan shall demonstrate
24 the manner in which it complies with Section 85021.
- 25 (e) This section does not obligate a local agency to fund the
26 implementation of any project or program.

O

AMENDED IN SENATE APRIL 14, 2011
AMENDED IN SENATE MARCH 17, 2011

SENATE BILL

No. 224

Introduced by Senator Pavley

February 9, 2011

An act to amend Section 10295 of the Public Contract Code, relating to public contracts.

LEGISLATIVE COUNSEL'S DIGEST

SB 224, as amended, Pavley. Public contracts: Department of Water Resources.

Existing law provides that all contracts entered into by any state agency for goods, services, or other specified activities are void unless and until approved by the Department of General Services. That law exempts certain transactions and contracts from that law, as specified.

This bill would also exempt from that law specified contracts entered into by the Department of Water Resources, ~~but would exclude from that exemption contracts for the sale, delivery, or use of water from the State Water Resources Development System or contracts for the use of the facilities of the State Water Resources Development System.~~

Vote: majority. Appropriation: no. Fiscal committee: yes.
State-mandated local program: no.

The people of the State of California do enact as follows:

- 1 SECTION 1. Section 10295 of the Public Contract Code is
- 2 amended to read:
- 3 10295. (a) All contracts entered into by any state agency for
- 4 (1) the acquisition of goods or elementary school textbooks, (2)

1 services, whether or not the services involve the furnishing or use
2 of goods or are performed by an independent contractor, (3) the
3 construction, alteration, improvement, repair, or maintenance of
4 property, real or personal, or (4) the performance of work or
5 services by the state agency for or in cooperation with any person,
6 or public body, are void unless and until approved by the
7 department. Every contract shall be transmitted with all papers,
8 estimates, and recommendations concerning it to the department
9 and, if approved by the department, shall be effective from the
10 date of the approval.

11 (b) This section applies to any state agency that by general or
12 specific statute is expressly or impliedly authorized to enter into
13 transactions referred to in this section.

14 (c) This section does not apply to any of the following:

15 (1) Any transaction entered into by the Trustees of the California
16 State University, by the Board of Governors of the California
17 Community Colleges, or by a department under the State Contract
18 Act or the California State University Contract Law.

19 (2) Any contract of a type specifically mentioned and authorized
20 to be entered into by the Department of Transportation under
21 Section 14035 or 14035.5 of the Government Code, Sections 99316
22 to 99319, inclusive, of the Public Utilities Code, or the Streets and
23 Highways Code.

24 (3) Any contract entered into by the Department of
25 Transportation that is not funded by money derived by state tax
26 sources but, rather, is funded by money derived from federal or
27 local tax sources.

28 (4) Any contract entered into by the Department of Personnel
29 Administration for state employee benefits, occupational health
30 and safety, training services, or combination thereof.

31 (5) Any contract let by the Legislature.

32 (6) Any contract entered into under the authority of Chapter 4
33 (commencing with Section 11770) of Part 3 of Division 2 of the
34 Insurance Code.

35 (7) Any contract of a type specifically mentioned and authorized
36 to be entered into by the Department of Water Resources under
37 the Water Code, or any contract entered into by the Department
38 of Water Resources that is not funded by money derived from state
39 tax sources, but rather, is funded by money derived from federal

- 1 and local sources. ~~This paragraph does not apply to either of the~~
- 2 ~~following:~~
- 3 ~~(A) Contracts for the sale, delivery, or use of water from the~~
- 4 ~~State Water Resources Development System.~~
- 5 ~~(B) Contracts for the use of the facilities of the State Water~~
- 6 ~~Resources Development System.~~

INFORMATION ITEMS

**Solano Water Advisory Commission
Meeting Minutes
March 23, 2011**

Present: David Okita and Thomas Pate, Solano County Water Agency; Steve Sawyer, Vacaville; Chris Tomasik and Melissa Morton; Benicia; David Mansfield, Solano Irrigation District; Felix Riesenber, Fairfield; Rick Wood, guest.

The meeting was called to order at 12:40 PM. There was no quorum of the Commission.

1. Approval of Minutes

Minutes of January 26, 2011 and February 23, 2011 were deferred for lack of quorum

2. SCWA General Manager's Report

David Okita reported on the status of BDCP. Parties are still negotiating operational constraints on diversion facilities but have narrowed issues down. There are still several other hurdles for BDCP even if they resolve these issues. The whole process is slowing down with the change of State administration and may go on for two more years. BDCP will forgo their Steering Committee and form groups around specific issues that need resolution. That may allow for more input from Delta interests. We will be continuing our negotiations with water exporters.

Senator Wolk has authored a bill that is meant to provide some assurances for the Delta if a new Delta facility is built. SB 200 is currently in a placeholder format, taking language from the SB 200 from 1980. The bill is expected to be amended. The Delta Counties Coalition has developed amendment language and forwarded this to the Senator. It is unknown how the Senator will use the language developed by the Coalition.

David reported that there are two bills of particular interest. AB 134 allows Sacramento Regional Wastewater to sell their effluent as a water supply. Amendments are expected to require them to go through the SWRCB to protect other water users. If Sac Regional gets special treatment, Solano wastewater agencies may want to seek similar treatment. SB 34 is a public goods charge on urban and agricultural water.

Thomas reported that he expects to soon get a report from DWR on refurbishment of the Barker Slough pumping plant and the installation of the 10th pump.

3. PSC/NBA Maintenance Scheduling

No report.

4. Solano Water Authority Report

No report.

5. Emergency Coordination; Energy Curtailment and Power Outage Issues; PSC Impacts

There was no report.

6. Water Conservation and Recycling Program

No report

7. Legislative/Initiative/Court Decision Issues Not Discussed Above

No report.

8. New Business

No new business.

9. Public Comments

There were no public comments.

The next meeting is scheduled for April 27, 2011 at the new SCWA/SID office.

The meeting adjourned at 2:00 PM.

Solano Water Advisory Commission
Meeting Minutes
April 24, 2011

Present: David Okita and Thomas Pate, Solano County Water Agency; Royce Cunningham and Steve Sawyer, Vacaville; Melissa Morton; Benicia; Jim Daniels, Solano Irrigation District; Felix Riesenber, Fairfield; Erik Nugteren, Vallejo; Don Holdener, Maine Prairie Water District; Rick Wood, guest.

The meeting was called to order at 2:05 PM.

1. Approval of Minutes

Minutes of January 26, February 23, and March 23, 2011 were approved.

2. SCWA General Manager's Report

David Okita reported on the status of BDCP. Parties are still negotiating operational constraints on diversion facilities that will determine water supply benefits. BDCP will forgo their Steering Committee and form groups around specific issues that need resolution. A Cache Slough group to address some of the Solano issues is expected to be formed as well as a Yolo Bypass group.

Solano Delta involvement can be described as three tiers. The first tier is the new BDCP work groups. The second tier is Solano County negotiations with the State on a MOU that would provide them funding for County staff and outline some common policies. The third tier is continuation of negotiation with water contractors on funding mitigation measures for impacts. The third tier negotiations will be delayed pending outcome of internal BDCP discussions.

There is great controversy over the Delta Stewardship Council's draft Delta Plan. The second draft was universally panned as overreaching its authorities. The third draft backed off considerably. A coalition of water agencies and business groups are working on a response to the draft Delta Plan and the Delta Counties have been invited to participate. SCWA has also been participating. Mike Hardesty of RD 2068 is involved also.

A meeting with Napa County FC&WCD staff was held to discuss common interests. We discussed funding of the NBA Alternate intake project. City of Napa may have higher summer demands from the upgrade of their treatment plant. We may need to consider a plan to allocate NBA capacity in the peak summer months.

Thomas Pate reported on the USBR Emergency Action Plan for Putah South Canal Terminal Reservoir. A study will be done to consider options to mitigate

potential flooding risk to downstream homes. Thomas also reported that DWR was making slow progress on the Barker Slough Pumping Plan refurbishment project.

SCWA is working with RD 2068 on a pilot conjunctive use project that is grant funded. RD 2068 will need to sell water this year to demonstrate the administrative process to deliver water to Solano cities. SCWA will facilitate these discussions.

David reported that SCWA will consider supporting SB 834 by Senator Wolk that would require integrated regional water management plans to address reducing reliance on Delta water supplies. David discussed the status of SB 200 (BDCP impacts) and SB 34 (public goods charge).

David reported that the area of origin lawsuit is still awaiting a trial date and discovery and depositions are taking place.

3. PSC/NBA Maintenance Scheduling

No report.

4. Solano Water Authority Report

No report.

5. Emergency Coordination; Energy Curtailment and Power Outage Issues; PSC Impacts

There was no report.

6. Water Conservation and Recycling Program

No report

7. Legislative/Initiative/Court Decision Issues Not Discussed Above

No report.

8. New Business

No new business.

9. Public Comments

There were no public comments.

The next meeting is scheduled for May 25, 2011 at the SCWA/SID office.

The meeting adjourned at 3:00 PM.